

October 6, 2023

**To Whom it May Concern:**

I have known Luiz Claudio V. da Cruz for over 10 years. Initially, Luiz took a "Senior Project Controls Manager" full-time position (from 2012 to 2014), as part of my team in Faithful+Gould project controls consulting firm, based in Houston, TX office. Most recently (back in Nov. 7, 2022), Luiz Claudio V. da Cruz re-joined my team (rebranded under AtkinsRéalis USA), and provided cost estimating services for about a year.

I am pleased to be a personal reference to Luiz Claudio V. da Cruz. From my perspective, Luiz Claudio V. da Cruz is a man of good character, he works hard and is diligent in his work ethics and collaboration.

Luiz Claudio V. da Cruz has significant experience/qualifications as Subject Matter Expert (SME) in energy, chemicals, and power industry mega projects. His performance has been in line with Best Class. Also, Luiz led and oversight the execution of junior project controls teams, talked directly with field client representatives, and supported the implementation of Project Management Office governance structure.

Luiz monitored project progress, tracked actual expenditures, and built monthly cost forecasts/reports and charts. He analyzed status data and trends, presenting monthly reviews to client's senior management leaders, having overall responsibility for delivering several project cost control process and procedures for major capital projects and turnaround events.

Luiz has a tremendous potential and provides expert services on world class projects, collaborating and growing with professional services, and even developing sophisticated automated cost estimating systems for selected energy clients.

If you have any questions about his experience, competence, creativity, and job posture please contact me.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Luis Pinto', with a stylized flourish at the end.

**Luis Pinto**

**VP, Resources and Chemicals Sector Lead**

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